

BSBPMG530

**ASSESSOR GUIDE** 

# Manage project scope



**Project** – Undertake project authorisation activities for an Indoor sustainable garden wall in the foyer



#### **Assessment Details**

#### Task Details

To complete this part of the assessment, you will act as Complete Business Solutions Australia (CBSA) Project Manager, Tina Hughes. At a recent staff meeting, employees voted to build an indoor sustainable garden wall in the foyer.

Before starting work, you must complete three project authorisation activities according to CBSA policies, procedures, and business requirements.

# Additional resources and supporting documents

To complete this assessment, you will need the following:

- Access to your learning materials
- Access to a computer and the internet
- Access to Microsoft Word (or a similar program)
- Workplace documentation to document and manage project scope
   Draft Email Template
   Email from Gavin Stead
- Project Authorisation Template

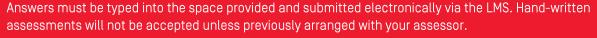
# **Assessment Information**



#### Submission

You are entitled to three [3] attempts to complete this assessment satisfactorily. Incomplete assessments will not be marked and will count as one of your three attempts.

All questions must be responded to correctly to be assessed as satisfactory for this assessment.





## Reasonable adjustment

Students may request a reasonable adjustment for assessment tasks.

Reasonable adjustment usually involves varying:



- the processes for conducting the assessment (e.g. allowing additional time)
- the evidence gathering techniques (e.g. oral rather than written questioning, use of a scribe, modifications to equipment)

However, the evidence collected must allow the student to demonstrate all requirements of the unit.

Refer to the Student Handbook or contact your Trainer for further information.



Please consider the environment before printing this assessment.



# Assessment Instructions

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Draft Email Template
Email from Gavin Stead

Project Authorisation Template

# Task Instructions: Undertake project authorisation activities

## Purpose of the Task

This part is designed for the student to demonstrate they can develop project authorisation procedures, complete a project authorisation document, and confirm these with the appropriate persons.

#### Guidance to Assessors About this Task

Use the following as guidelines for this part of the assessment.



The following assessment tasks use a simulated business called Complete Business Solutions Australia [CBSA]. To complete the assessment tasks, students must access information, templates, policies, and procedures associated with CBSA.

Use the following username and password to log into <a href="https://www.cbsa.com.au">https://www.cbsa.com.au</a>:

Username: SOE (case sensitive)
Password: SOE (case sensitive)

1. **Develop a procedure** to put a project team together. Steps, responsibilities, and resources may vary depending on student preferences and CBSA policies and procedures. Additional instructions are included in the student version.

An example of a suitable procedure appears below.

Goal	Put a project team together to build an indoor sustainable garden wall in the foyer.
Steps	<ol> <li>Communicate the project goal to all staff members via email.</li> <li>Ask staff to reply with their expression of interest and availability information.</li> <li>Schedule an initial meeting.</li> <li>Attend the meeting and discuss potential project roles.</li> </ol>
Responsibilities	<ol> <li>The managing Director is to email all staff.</li> <li>The administration manager to schedule the initial meeting in consultation with team leaders.</li> <li>The administration Manager to advise the Project Manager of the meeting date.</li> </ol>



	4. The project Manager to confirm room booking requirements with the Administration Manager.
	5. Project Manager to send meeting invitations.
	6. The project Manager and interested staff to attend the meeting.
	7. Project Manager to provide an overview of the potential project and project goals.
	8. Project Manager to identify potential roles.
	9. Staff are to volunteer according to their skills, experience, and personal interests.
Resources	1. Interested staff 2. Time to meet
	3. A meeting place
Approved	
Date	

2. **Draft an email** to Gavin Stead, Managing Director at CBSA. Additional instructions are included in the student version.

#### A suitable example appears below.



To: Gavin Stead (gavin.stead@cbsa.com.au)

From: Tina Hughes (tina.hughes@cbsa.com.au)

Date/time: Friday 8.00 am.

Subject: Project to build an indoor sustainable garden wall in

the foyer

Attachments: Procedure to get a project team together

### Hi Gavin,

As you know, last week, the staff voted to build a sustainable indoor garden for the wall in the foyer.

I want to start the ball rolling by getting a project team together.

Before I do, I'd like you to look at the procedure I developed and let me know if it's alright to start work. You'll notice there's space for your signature, and I'd appreciate it if you could confirm your approval.

Once I know you're okay with me going ahead as planned, I'll work on setting up a time to begin stakeholder consultation.

I'll also coordinate the consultation and planning process, develop a project scope management plan, and monitor implementation.

Are there any other procedures I need to consider before I start work?

Cheers

Tina Hughes

Project Manager

300 Fictional Way, Sydney, NSW 2000

Phone: 1800 111 222 www.cbsa.com.au



2. **Read the reply** from Gavin Stead and complete a Project Authorisation Template.

An example with suitable responses appears below.



Project Authorisation			
Project name	Sustainable indoor garden		
Author	Tina Hughes		
Position	Project Manager		
Date of submission	YY/XX/20XX	Signature	Tina Hughes
Reason for project	Staff voted to build a sustainable indo	oor garden for the foyer.	
Proposed budget	<\$20,000 Design \$3,500 Builder costs \$8,300 Plants \$4,000 Watering system \$2,250 Training of staff \$600.		
Deliverables	Build an indoor garden wall in the foy staff to maintain the garden wall.	er of the CBSA head office a	and train some CBSA
Key stakeholders and responsibilities	Project sponsor [Gavin Stead] – responsible for final sign-off before presentation for board approval and obtaining final approval  Project manager [Tina Hughes] – responsible for planning and overseeing the project through its life cycle  The Project owner [Glenda Ferris] – responsible and accountable for change management and project outcomes and deliverables  Local builder and designer (Lucas Smith) – responsible for building the sustainable indoor garden and providing training to some staff to maintain the garden  The board – is responsible for spending approvals over \$10,000.		
Measurable benefits	Reduction in CO2 within the building and improved staff and customer satisfaction		
Other resources	Computers and printers		
Timeline and expected dates of completion	Design: 01/11-15/11 Building: 16/11-30/11 Planting: 01/12-05/12 Installing the watering system: 06/12- Training of staff: 08/12-10/12	<del></del> 7/12	
Date of approval			
Signature			
Position			

# **Steps**

To complete this part of the assessment, you will act as Complete Business Solutions Australia [CBSA] Project Manager, Tina Hughes.



At a recent staff meeting, employees voted to build an indoor sustainable garden wall in the foyer.

Your job is to complete three project authorisation activities according to CBSA policies, procedures, and business requirements. If you don't already have access to CBSA supporting documents, tell your assessor before you begin.

Complete the following tasks to meet the minimum requirements:

1. **Develop a procedure** to put a project team together.

Your procedure must include the following:

- a defined goal (maximum 25 words)
- a preliminary outline of at least three steps to achieve the goal (maximum 25 words)
- at least three assigned responsibilities (job roles) to complete the steps (maximum 25 words)
- a list of at least three resources required to achieve the goal (maximum 25 words)
- space for the Managing Director to approve the procedure.

The format and the language must be simple, quick to read, and easy to understand for all potential stakeholders.

Submit your procedure as evidence for assessment.

2. **Draft an email** to Gavin Stead, Managing Director at CBSA.

Your email must:

- explain that you want to put a project team together (maximum 25 words)
- confirm that you have developed a suitable procedure (maximum 25 words)
- seek his signature to approve the procedure (maximum 25 words)
- ask for permission to start work (maximum 25 words)
- describe how you will contribute to the overall project goals [maximum 25 words]
- request confirmation of the requirements to start work (maximum 25 words).

Submit your email as evidence for assessment.

The Draft Email Template is included below.





To: Gavin Stead (gavin.stead@cbsa.com.au)

From: Tina Hughes (tina.hughes@cbsa.com.au)

Date/time:

Subject:

Attachments:

Cheers

Tina Hughes

Project Manager

300 Fictional Way, Sydney, NSW 2000

Phone: 1800 111 222 www.cbsa.com.au



3. **Read the reply** from Gavin Stead and complete the attached Project Authorisation Template below. If you can't find relevant information within the email, undertake your research and complete the form according to CBSA policies and procedures.

Your Project Authorisation Template must include the following:

- the name of the project
- your name as the author
- your position at CBSA
- the date of submission and your signature
- the reason for the project
- The proposed budget including:
  - o the overall maximum amount
  - o individual amounts for each stage of the project
- at least two deliverables
- key stakeholders and their responsibilities
- at least two measurable benefits
- a timeline and expected date of completion for each stage of the project.



Submit your Project Authorisation Template as evidence for assessment.

The email for Gavin Stead and the Project Authorisation Template is included below.



To: Tina Hughes (tina.hughes@cbsa.com.au)

From: Gavin Stead (gavin.stead@cbsa.com.au)

Date/time: Wednesday 2:05 pm

Subject: Implementation of sustainable measures in the head office

Attachment: Project Authorisation Template.docx

#### Hi Tina.

Further to our conversation, I think having an indoor sustainable garden wall in the foyer of the CBSA building has merit. The indoor garden will help reduce CO2 within the building, improve air quality, and work towards a sustainable and eco-friendly workplace for staff and customers.

We need to formalise this, so can you please prepare a project authorisation document (template attached) following organisational procedures to be presented to the board for authorisation of funding and confirming governance arrangements?

I think Glenda Ferris from HR will act as the project owner because she manages the finances, and I'll be providing the final sign-off for each stage and spending over \$500.00 as the sponsor.

You may need to research costs. We need to keep the overall cost under \$20,000, and you may need to consider having some staff trained in looking after the wall once it is installed, as I'm not too fond of the idea of any of the plants looking tired or dead – this would certainly create the wrong impression of our organisation.

From our initial discussions, your estimate of about four to six weeks for completion is probably about right.

Once the authorisation form is completed, please forward it to me for review and approval as a project sponsor. As the project is looking to be over \$10,000, policy dictates that the board will need to approve spending and resourcing. Therefore, I will table the document at the next board meeting to seek their approval. However, I don't see any barriers to acceptance.

Can you please use the same builder that did the wall on the South end? His name was Lucas Smith, and he'll be able to help with training too.

Kind regards,

Gavin Stead

Managing Director

300 Fictional Way, Sydney, NSW 2000

Phone: 1800 111 222 www.cbsa.com.au



Project Authorisation			
Project name			
Author			
Position			
Date of submission	Si	iignature	
Reason for project			



Prop	osed budget			
Deliv	erables			
	stakeholders and onsibilities			
Meas	surable benefits			
Othe	r resources			
	line and expected s of completion			
Date	of approval			
Posit	ion			
Signa	ature			
Posit	ion			
	essment checents must have com	cklist: upleted all tasks before submitting. This includes:		
		•	Υ	N
1	·	ure to put a project team together. The student must submit their ence for assessment.		
2	Draft an email to Gavin Stead, Managing Director at CBSA. The student must submit their email as evidence for assessment.			
3	•	ct Authorisation Template. The student must submit their completed tion Template as evidence for assessment.		
The ev		king criteria: emonstrates that the student has satisfactorily (S) covered the following criteri (U) and requires resubmission.	a, or th	ne
			S	U
1	Develop a proced	ure to put a project team together.		
	•	t prove the student can:		
		nisational policies and procedures – for example, by using approved language ned in CBSA policies and procedures		
	Develop a proce confirmed in ta	edure for project authorisation with an appropriate authority – the procedure is sk two		
		ation to expend resources – partially demonstrated by developing a procedure to space for the appropriate authorisation		



	<ul><li>Plain English</li><li>logical sequence</li></ul>			
	Sequence complex activities and manage relevant communication – for example, by providing steps to achieve the project goal			
	Confirm project delegations – partially demonstrated by identifying roles and responsibilities.			
2	Draft an email to Gavin Stead, Managing Director at CBSA.			
	The email must prove the student can:			
	Obtain authority to expend resources – partially demonstrated by asking for permission to start work			
	Adhere to organisation policies and procedures – demonstrated by using approved language and communication conventions in the CBSA policies and procedures			
	Use appropriate conventions and protocols when communicating with diverse stakeholders – for example, in relation to email, using simplified language and separate sentences for each dot point, and an appropriate greeting.			
3	Complete a Project Authorisation Template.			
	The Project Authorisation Template must prove that the student can:			
	Obtain authorisation to expend resources – for example, by completing the Project Authorisation Template (assessor to approve before going onto the next assessment)			
	Confirm project delegations and governance arrangements – for example, by explaining how the project will work/ describing the hierarchy/ identifying delegated project sponsors, managers, owners and other stakeholders (suitable responses are included below)			
	Establish measurable project benefits and outcomes – suitable responses are included below			
	Interpret an analyse information from [a range] of complex texts – in this assessment; the email is an example of a complex text (the student interprets and analyses other complex texts in other parts of the assessment)			
	Interprets numerical information to determine project timelines – in this assessment, the student interprets the email information timelines and expected date of completion			
	adheres to organisational policies and procedures – as demonstrated by completing the Template according to CBSA guidelines			
	Establish a shared understanding of desired project outcomes with relevant stakeholders – for example, by using the information in the email from a stakeholder			
	The student must demonstrate sufficient knowledge about the roles and responsibilities of the project manager in relation to project planning – as demonstrated by specifying in the key stakeholder and responsibilities section.			

Congratulations, you have reached the end of Assessment 2!



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